

North Carolina Center for the Advancement of Teaching

ANNUAL REPORT 2010-2011

Visionary Leadership: Past, Present, and Future



Dr. M. Elaine Franklin has been tapped to be the executive director of the North Carolina Center for the Advancement of Teaching.

"Increasing teacher effectiveness is fundamental to improving public education in our state," said Linda S. Suggs, chair of the NCCAT Board of Trustees. "Dr. Franklin is committed to delivering high-quality professional development programming for North Carolina's educators, so they, in turn, can cultivate classrooms that are active, engaging, collaborative, experiential, and interdisciplinary."

The NCCAT Board of Trustees voted unanimously to appoint Franklin the new

executive director. When Franklin took office on April 1, 2011, she became the fifth executive director of NCCAT since its creation in 1985.

"I feel truly honored to be selected as the next executive director of NCCAT," Franklin said. "This institution is one of the reasons that North Carolina is nationally regarded as a state that values education. The visionary leaders who founded NCCAT more than 25 years ago recognized that great teaching is essential to high-quality education. They saw the center as a way to identify the best teachers and retain them in the profession through programs that provide intellectual stimulation and renew a love of learning."

NCCAT BOARD OF TRUSTEES

Chair Linda S. Suggs, Morrisville, NC

Vice Chair Grace M. Edwards, Henrico, NC

Deborah F. Aldridge, Old Fort, NC Eddie U. Byers, Jefferson, NC Henry L. Chandler, Waxhaw, NC Wanda P. Dawson, Kinston, NC J. Ferrel Guillory, Raleigh, NC F. Barbara Hardy, Kitty Hawk, NC John M. Highsmith, Clyde, NC Guy P. Smith, Lexington, NC Gregory E. West, Fayetteville, NC The Hon. Willis P. Whichard, Chapel Hill, NC Jackie C. Wooten, Bethel, NC

Ex Officio

June St. Clair Atkinson, Superintendent North Carolina Department of Public Instruction Raleigh, NC

William C. Harrison, Chair State Board of Education, Raleigh, NC

Executive Director

M. Elaine Franklin, Sylva, NC

THE DEVELOPMENT FOUNDATION OF NCCAT INC. BOARD OF DIRECTORS

President Richard A. Schwartz, Raleigh, NC

Vice President Deanna K. Lee, Charlotte, NC

Treasurer Judy S. Phillips, Cary, NC

Executive Secretary

M. Elaine Franklin, Sylva, NC

Mary Jo Allen, Macclesfield, NC Allen L. Burrus, Hatteras, NC William L. Cassell, Greensboro, NC Joan L. Celestino, Winston-Salem, NC Cherri G. Cheek, Ocean Isle Beach, NC James K. Coward Jr., Sylva, NC Joyce C. Dugan, Cherokee, NC David M. Farris, Rocky Mount, NC The Hon. Anthony R. Foxx, Charlotte, NC R. Scott Griffin, Mount Holly, NC John M. Highsmith, Clyde, NC Phillip J. Kirk Jr., Raleigh, NC William Ivey Long, New York, NY William H. McIntyre, Winston-Salem, NC Robert E. Merritt, Winston-Salem, NC Michael C. Owen, Mocksville, NC Shirley B. Prince, Wilmington, NC The Hon. R. Eugene Rogers, Williamston, NC James Scarola, Raleigh, NC Alfred Schnog, Wilmington, NC James R. Simeon, Southern Pines, NC Richard L. Thompson, Chapel Hill, NC Dorothy T. Thornburg, Webster, NC N. Edward Tucker Jr., Charlotte, NC Kenneth W. Wells, Manteo, NC

Celebrate what you've accomplished, but raise the bar a little higher each time you succeed. —Mia Hamm

These words by women's soccer great, Mia Hamm, well reflect the standards of the North Carolina Center for the Advancement of Teaching. In 2010–2011, we celebrated the 25th anniversary of this unique institution. What began in 1985 as an experiment with four pilot programs serving 64 teachers has, 25 years and more than 65,500 teachers later, matured into one of the nation's most highly regarded institutions for the professional development of educators.

The visionary leaders who created NCCAT knew that excellent teaching cannot be reduced to a simple formula or set of procedural steps; they understood that teaching is both an art and a profession. They realized that staff development must be interdisciplinary in nature, exhibit intellectual rigor, and provide a venue for meaningful discourse. Looking back from the year 2011, we can appreciate just how astute their vision was. The North Carolina Professional Teaching Standards, adopted by the State Board of Education in 2006, state that teachers should recognize the interconnectedness of disciplines, promote collaborative work, value critical thinking, and design lessons that make subject matter relevant and engaging. It is gratifying to see how closely these teaching standards mirror the approach taken by NCCAT for the past 25 years.

During 2010–2011, NCCAT served more than 2,500 teachers and administrators in 105 professional development seminars. The center also served more than 200 first-year teachers through special induction programs, and almost 1,000 additional educators in conferences and meetings. Even more significant, these instructional programs provided approximately 30 contact hours per person, or a total of about 81,000 contact hours. These numbers represent opportunities for deep learning—an essential characteristic of the new Common Core State and North Carolina Essential Standards.

At NCCAT we make tangible the belief that all students deserve great teachers. Those great teachers need ongoing support to navigate the constantly changing demands of public education and the dynamic nature of their classrooms. Over the past 25 years, we have diversified the methods through which we advance teaching. Teachers are renewed and revitalized while they are at NCCAT, and return to their schools eager to share new ideas and teaching strategies through emails, blogs, wikis, and Skype—communication methods no one imagined 25 years ago. NCCAT maintains and cultivates a culture of professional growth and excellence. While the founding programs were reserved for highly experienced teachers, over time we have recognized that the development of excellent teaching starts early and requires varying programs and different kinds of support for teachers across the span of their careers.

A commitment to continually raise the bar has helped NCCAT remain strong even in these difficult economic times. In 2010–2011, NCCAT's annual appropriation from the State of North Carolina was \$6.1 million; in 2011–2012, this fell to \$3.1 million. Such an abrupt drop in funding had the potential to devastate the organization and its mission, and no one at NCCAT would claim this dramatic cut has been painless. However, rather than dwell on what has been lost, we are choosing to focus on ways to improve, inspiring us to new levels of innovation and excellence.

NCCAT has become far more than its two campuses in Cullowhee and Ocracoke; it is an evergrowing community of dedicated individuals, from teachers to university professors, to artists and musicians, to scientists and engineers, to manufacturers and entrepreneurs, who all believe that teaching is one of the most important jobs on the planet and that education is one endeavor that we can't afford to get wrong.

As we look back, we can be proud. As we look forward, we are inspired to grow this community and to continue to advance teaching as an art and a profession for the next 25 years.

Chair, Board of Trustees

Richard A. Schwartz President, Development Foundation

M. Elaine Franklin Executive Director

Create a Legacy for Tomorrow

The Development Foundation of NCCAT Inc. was established in 1994 to foster and promote the growth, progress, and general welfare of the North Carolina Center for the Advancement of Teaching and to receive and administer gifts and donations for such purposes.

We are extremely grateful for the generous support of our grant partners, sponsors, and donors, especially during these challenging economic times. Their financial commitment to NCCAT's instructional programming during the 2010–2011 fiscal year has provided much-needed support so that NCCAT can continue to inspire great teaching.

PROGRAM GRANTS

Conference on Jewish Material Claims Against Germany Inc.

 \$65,000 in support of NCCAT's Holocaust Education Program. Grant funds supported teachers participating in NCCAT's "Teaching the Holocaust: Resources and Reflections" seminar in Washington, DC and "Gathering of Holocaust Educators: Propaganda, Children, and the Holocaust" seminar in Cullowhee.

Duke Energy Foundation

 \$2,500 in support of NCCAT's *Teaching Students of the 21st Century Initiative.* Grant funds supported teachers participating in science, technology, engineering, and mathematics (STEM) professional development seminars.

GlaxoSmithKline Community Partnerships

 \$28,000 in support of NCCAT's *Teaching Students of the 21st Century Initiative*. Grant funds supported teachers participating in science, technology, engineering, and mathematics (STEM) professional development seminars.

Golden LEAF Foundation

 \$125,000 in support of NCCAT's National Board Support Seminars. Grant funds supported teachers from economically distressed counties pursuing National Board Certification.

Targacept TargaCare Fund (The Winston-Salem Foundation)

• \$2,000 in support of NCCAT's *Teaching Students of the 21st Century Initiative*. Grant funds supported teachers from the Piedmont area participating in science, technology, engineering, and mathematics (STEM) professional development seminars.

Z. Smith Reynolds Foundation

- \$125,000 in support of NCCAT Connections, a program for teachers in their first year in the classroom. This grant provided funding for teachers from school districts in Jones, Montgomery, and Rockingham counties to participate in NCCAT Connections, a yearlong induction program for teachers in their first year of teaching.
- \$35,000 in support of "Connect to Your Future: Celebrating Success in the Classroom," a five-day residential seminar for teachers in their second or third year of teaching.

PROGRAM CONTRACTS

Bertie County Public Schools, Edgecombe County Public Schools, Hertford County Public Schools, Johnston County Public Schools, Martin County Public Schools, and Wake County Public Schools

These school systems participated in *NCCAT Connections*, a yearlong induction program for teachers in their first year of teaching.

The Kenan Fellows Program partnered with NCCAT for the development and implementation of a professional development seminar called "Flow: Science, Technology, and Ethics." This experience was designed to explore issues relating to educational leadership, integrated science, and applied ethics.

SPECIAL EVENTS

In August 2010, Harrah's Cherokee Casino & Hotel hosted a benefit concert at Harrah's Cherokee Casino Resort Event Center to raise funds for the Development Foundation of NCCAT Inc. Performing at the concert were three of country music's fastest rising stars—Jason Michael Carroll, Josh Thompson, and Lee Brice. In addition, Harrah's Cherokee & Casino Hotel employees collected school supplies for the Development Foundation of NCCAT Inc., which later distributed the supplies to public schools in Western North Carolina.

In October 2010, the Development Foundation of NCCAT Inc. hosted an event in Asheville to recognize twenty-five years of service to North Carolina's public school teachers. The Hon. James B. Hunt Jr., who was instrumental in the establishment of the North Carolina Center for the Advancement of Teaching in 1985, was honored at the NCCAT 25th Anniversary Golden Apple Gala for his pivotal role in improving public education in our state and the nation. This event was made possible through the generous support of the North Carolina Automobile Dealers Association Charitable Foundation and other sponsors.

In June 2011, the A. Craig Phillips "Old Fossil" Golf Tournament committee, comprised of Jim Simeon, Bryce Cummings, Bob Byrd, Andy Phillips, Reeves McGlohan, George Norris, and David Bryant, hosted the sixth annual "Old Fossil" Golf Tournament in Southern Pines to honor and in loving memory of Dr. A. Craig Phillips, former superintendent of the North Carolina Department of Public Instruction.

GOLDEN APPLE SCHOOLS

When teachers return to their classrooms after participating in an NCCAT seminar, they often join a larger community of NCCAT alumni. Frequently, this cadre of teacher leaders recognizes that the NCCAT experience has contributed significantly to their personal and professional lives, and they look for ways to give back to NCCAT. In fiscal year 2010–2011, all of the NCCAT alumni in twenty-two schools contributed to the NCCAT Annual Fund, thus achieving Golden Apple School status. Sixteen of these schools have achieved this recognition consecutively, ranging from two to fourteen years.

HONORED EDUCATOR SCHOLARSHIPS

NCCAT's Honored Educator Scholarship Program gives tribute to outstanding individuals and educators by providing scholarship funds in their names. Scholarship funds can be named in honor of classroom teachers, coaches, administrators, school board members, or community volunteers—anyone who has made a positive difference in the field of education. Donors can establish scholarships with preference for teachers from a geographic area or an academic discipline. NCCAT administers each scholarship that reaches the endowment goal of \$25,000.

These scholarships make it possible for NCCAT to serve more teachers by supplementing the annual state budget. Each fully endowed scholarship is awarded annually to a North Carolina teacher, who also receives a \$250 cash award for a classroom project. To make a donation honoring these educators or to start a new scholarship fund, please contact the Development Foundation of NCCAT Inc. at *foundation@nccat.org*.

Honored Educator Scholarships for Teachers in these Counties

Boldface indicates funds have reached the \$25,000 level as of June 30, 2011.

Mary Jo Allen: Teacher of the Year/Edgecombe County	Guilford County Schools: Teacher of the Year/Guilford County
Mary Jo Allen: Hertford County	John F. and Emy Swindell Hinnant: Wilson County
William M. and Carol H. Bass: Statewide	Elsie Brame Hunt and Norma Henderson Leonard: Wilson County
The Belk Foundation: Statewide	Phillip J. Kirk Jr.: Rowan-Salisbury Schools
Robert E. and Hattie H. Bridges: Wake County	Phillip J. Kirk Jr.: Statewide
Robert E. Bridges: Cary Academy	Mary D. McDuffie: Statewide
George Brinson: Pamlico County	Susan S. McHugh: Polk County
Marjorie T. and John S. Britt: Statewide	Mabel Roberson McIntyre: Nash and Wilson Counties
Brian Bryson: Jackson County	Lynda Petty: Randolph County*
William Byrum: Perquimans County	A. Craig Phillips: Statewide**
Jerry Lea Cole and Elizabeth Long Cole in honor of	Jean P. Powell: Clinton City and Sampson County
William Edward Niven: Caswell County	A. M. Primm: Alamance County
Anne Marie Collins: Alamance County	Eugene and Jean Rogers: Martin County
Dare County Schools: Teacher of the Year/Dare County	Richard A. Schwartz: Statewide
Boyce T. Deitz: Swain County	Scotland County Schools: Teacher of the Year/Scotland County
Devonwood Foundation: Durham Academy	Gracia and John Slater Family: Jackson and Henderson Counties
Mary Jane Coward Dillard: Jackson County	Simon F. Terrell: Durham, Orange, Wake, Warren Counties*
•	•
Duplin County: Teacher of the Year/Duplin County	Richard L. Thompson: Statewide
Jerome D. Franson: Statewide	Beulah Padgett Whichard: Clay and Durham Counties
Luz M. Frye: Foreign Language Teachers	Willis P. Whichard: Statewide
Karen Gerringer: Principal Fellows Interns	C. Fletcher Womble Jr.: Cumberland County

An asterisk (*) indicates a second Honored Educator Scholarship has been initiated. Two asterisks (**) indicate that a second Honored Educator Scholarship has been fully funded.

FINANCIALS 2010–2011

STATE BUDGET

 Personnel Wages, salaries, and benefits for 73 full-time and part-time employees, 11 hourly employees 	\$ 3,969,008
Substitute Teachers and Visiting Presenters	580,728
Current Services • Other services, including maintenance contracts and services, utilities, telephone, building and equipment repairs, travel, printing, and contracted food services	978,457
 Supplies Program materials, books, videos, food products, office supplies, cleaning materials, and maintenance materials for building and grounds 	280,297
Equipment and Technology Furnishings, computers, network and infrastructure upgrades, and office equipment 	14,989
Fixed Charges Insurance, rental agreements, professional publications, and memberships 	72,061

TOTAL: \$ 5,895,540

HOW THE 2010–2011 BUDGET WAS SPENT

68.9%–Seminars and Programs

Planning, registration, lodging services, visiting presenters, staff services, substitute teachers, supplies and materials, teacher and staff travel, and teacher services

25.0%–Direct Support Services

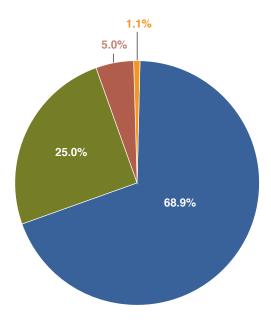
Dining services, building and grounds maintenance, repairs, minor improvements, cleaning, utilities and telephone equipment, and contracted services

5.0%-Administration

Management, planning, reporting, budget, policy analysis, and personnel

1.1%-Development

Administrative costs and expenses of the Development Foundation of NCCAT Inc.



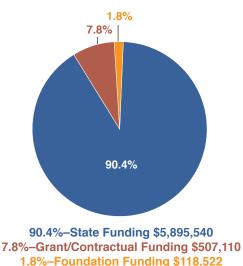
FINANCIALS 2010-2011

DEVELOPMENT FOUNDATION OF NCCAT INC.

The Development Foundation of NCCAT Inc. is a 501(c)(3) that was established to help the North Carolina Center for the Advancement of Teaching more effectively leverage state resources. This has enabled NCCAT to attain matching funds and to participate in cost-sharing programs with a host of entities, resulting in numerous partnerships with school systems, educational agencies, and public and private funders.

The generous support of North Carolina's state government serves as a baseline budget for NCCAT's innovative instructional programming. Through the additional support of friends, private foundations, and corporate partners, NCCAT is able to provide highly effective professional development for North Carolina's public school teachers. We offer our sincere appreciation for the generous gifts from many organizations and individuals during the 2010–2011 fiscal year. These contributions reflect their commitment to the vital role NCCAT plays in strengthening public education in North Carolina.

Income Honored Educator Scholarship and Holocaust Education Endowments Annual Fund Investment Income	\$ 108,505 349,412 37,420
Subtotal	\$ 495,337
Program Grants	
Z. Smith Reynolds Foundation	\$ 160,000
Golden LEAF Foundation	125,000
Conference on Jewish Material Claims Against Germany Inc.	65,000
GlaxoSmithKline Community Partnerships	28,000
Duke Energy Foundation	2,500
Targacept TargaCare Fund (The Winston-Salem Foundation)	2,000
Subtotal	\$ 382,500
Program Contracts	\$ 124,610
Grand Total	\$ 1,002,447



2010–2011 TOTAL OPERATING FUNDS

TOTAL: \$6,521,172

SUMMARY OF ACTIVITIES

Most citizens believe that the primary role of public schools is to educate our children so they can grow up to become productive members of society. Although there are many theories about the best way to accomplish this goal, experts agree that the most significant factor contributing to student learning is teacher quality. And that's where NCCAT plays a vital role. NCCAT positively impacts public education by providing extraordinary professional development for North Carolina teachers throughout their careers. NCCAT's instructional programming is designed to give teachers the support and resources they need to be highly effective and to enhance student achievement.

Beginning Teacher Programming

Connect to Your Future: Celebrating Success in the Classroom (ten seminars) • Cullowhee and Ocracoke

NCCAT Connections—A comprehensive yearlong induction program designed for first-year teachers in Bertie, Edgecombe, Hertford, Johnston, Jones,* Martin, Montgomery,* Rockingham,* and Wake counties that is held in their school districts and at NCCAT's Cullowhee campus.

*Z. Smith Reynolds Foundation supported NCCAT Connections in these Tier 1 counties.

Arts, Humanities, Cultural Diversity, and Leadership Seminars

Ain't Misbehavin': Ethics, Law, and Conflict Resolution for Educators • Ocracoke Best Practices for Motivating African American Students (two seminars) • Cullowhee From Biltmore to the Blue Ridge: The Vision of George W. Vanderbilt • Cullowhee and Mount Pisgah Front Porch Swings and Onion Rings: Enduring Myths and Emerging Realities • Cullowhee Gathering of Holocaust Educators: Propaganda, Children, and The Holocaust • Cullowhee History Hits Home: World War II on the Outer Banks • Ocracoke Is There a Children's Book in You? • Cullowhee Leadership, Creativity, and Change: Positive Paths for North Carolina Teachers • Cullowhee Learning through Movement and Music: Folkmoot USA • Cullowhee Let Freedom Ride! Traveling the Road to Civil Rights in America • North Carolina, Georgia, and Alabama Lighting the Fire: Using Books to Raise Student Achievement • Cullowhee Make Thinking Visible: Integrating Art into the Curriculum • Cullowhee North Carolina Voices: Civil Rights Teacher Scholars • Cullowhee Oral History: Capturing North Carolina's Diverse Heritage • Cullowhee Place of Refuge: The Great Smoky Mountains National Park • Cullowhee Reading and Writing by the Sea • Ocracoke Salty Dogs and the Lore of the Sea • Ocracoke Survival Spanish: A Language Immersion Experience • Cullowhee Teaching Reluctant Readers: Bringing Boys to Books (two seminars) • Cullowhee Teaching the Holocaust: Resources and Reflections • Washington, DC Teaching Writing Through Children's Literature • Ocracoke The Hip-Hop Education Guide for Teachers • Cullowhee The Landscape of Democracy: Our National Parks • Ocracoke The Last Dropout: Keeping Students in School • Cullowhee The Power of Words • Cullowhee The Principal People: Cherokee Art, Culture, and History • Cullowhee Titanic: History and Mystery of the Ship of Dreams • Ocracoke US Coast Guard: Guardians of the Sea • Ocracoke Writing from Sound to Sea: Awakening Creativity by the Shore • Ocracoke Young, Black, and Male in the 21st Century • Cullowhee Your Story, My Story: Navigating Difference in the Classroom • Cullowhee Youth at Risk: Anti-bullying Strategies for the Classroom • Cullowhee

Independent Study and Research

Teacher Scholars in Residence (five seminars) • Cullowhee

National Board for Professional Teaching Standards Seminars

Seventeen National Board Support Seminars were held for teachers who are candidates for national certification • Cullowhee and Ocracoke

Science, Technology, Engineering, and Mathematics Seminars

A Brain at Work: Moments of Genius • Cullowhee Catching Up with Your Students: Navigating Technology for 21st Century Classrooms • Cullowhee Crime Scene Investigator: The New Sherlock Holmes • Cullowhee Dollars and Sense: Building Financial Literacy • Ocracoke Emotional Intelligence and Wellness in the Classroom (two seminars) • Cullowhee and Ocracoke Empowering Student Learning in the Digital Universe • Cullowhee Endangered Species: Saving the Loggerhead Sea Turtle and Piping Plover • Ocracoke Everyone Needs a Little Mystery: CSI in Your Classroom • Cullowhee Fearless Science: Awakening Your Inner Einstein • Ocracoke From Sound to Sea: The Ecology of the Barrier Islands • Ocracoke Get the Picture? The Math, Science, and Art of Photography • Cullowhee How to Play the Game: 21st Century Technology • Cullowhee Hurricanes: In the Eye of the Storm (two seminars) • Ocracoke In the Kingdom of the Tides: The Dynamic Outer Banks • Ocracoke Mission to Mars • Cullowhee Multimedia in the Classroom: Empowering Student Learning • Cullowhee NASCAR: A North Carolina Legacy of Motorsport History, Economics, and Science • Concord New Year, New You: Renewing Our Commitment to Healthy Classrooms • Cullowhee Planet Wetlands: Living Marshlands of the Outer Banks • Ocracoke Rivers of Sand: Exploring the Natural History of the Outer Banks • Ocracoke Sea Level Rise: The Impact of Climate Change on the Outer Banks • Ocracoke Sea, Sand, and Human Hands: The Changing Face of the Outer Banks • Ocracoke Starry, Starry Night (two seminars) • Ocracoke Stress, Health, and Learning (two seminars) • Cullowhee The Age of Sail • Ocracoke The Outdoor Classroom: Integrating Natural Experiences with the Curriculum • Cullowhee The Outdoor Classroom: Life at All Levels • Cullowhee Wiki, Wacky, What? Understanding Web 2.0 Applications • Cullowhee You Go Girl! Empowering Girls in Math, Science, and Technology • Cullowhee

Programs for Educational Groups

Best Practices for Motivating African American Students: Public School Forum of North Carolina • Cullowhee Kenan Fellows Summer Institute • Cullowhee

Weekend Seminars for Alumni

Front Porch Swings and Onion Rings: Enduring Myths and Emerging Realities • Pinehurst History Hits Home: World War II off North Carolina's Coast • Atlantic Beach Musical Traditions of North Carolina • Cullowhee

PARTNERS

We are honored to be associated with these individuals, companies, institutions, and agencies whose support helps to enhance NCCAT programming. During 2010–2011, the following organizations provided world-class scholars and presenters for professional development seminars and served as partners with NCCAT in advancing the art and profession of teaching in North Carolina. These partners are located in North Carolina unless otherwise indicated.

Colleges and Universities Belmont Abbey College California Institute of Technology, Pasadena, California Duke University Durham Technical Community College East Carolina University Renaissance Computing Institute (RENCI) Georgia State University, Atlanta, Georgia Havwood Community College New York University, New York, New York North Carolina Agricultural and Technical State University North Carolina State University Kenan Fellows Program Oregon State University, Corvallis, Oregon Southwestern Community College GEAR UP University of North Carolina at Chapel Hill Institute of Marine Sciences Morehead Planetarium and Science Center **DESTINY Traveling Science Learning Program** North Carolina Collection, Wilson Library Program on Public Life, Center for the Study of the American South University of North Carolina at Greensboro University of Tennessee, Knoxville, Tennessee Wallace Community College, Selma, Alabama Warren Wilson College Western Carolina University Base Camp Cullowhee Hunter Library, Special Collections Mountain Heritage Center Program for the Study of Developed Shorelines Spring Literary Festival Business, Education, and Government American Federation of Teachers, Washington, DC* Ashbrook High School Audubon North Carolina **BB&T** Charitable Foundation Brady Energy Services* Keith and Brenda Brody* Capstone Publishers, Mankato, Minnesota Charlotte Motor Speedway Cherokee Central School City Lights Bookstore College Foundation of North Carolina Communities in Schools North Carolina Conference on Jewish Material Claims Against Germany Inc., New York, New York Creating & Managing Wealth LLC, Irving, Texas* Dare County Commission DeKalb County Central United School District, Waterloo, Indiana Diamonds Direct* Dream Builders Communications Inc. Duke Energy Foundation* Durham County Sherriff's Department Farris Motors Episcopal Academy, Philadelphia, Pennsylvania Faw, Folger, and Johnson PC* Flocabulary Forest Hills Global Elementary School Franklin Police Department GlaxoSmithKline Community Partnerships Golden Corral Charitable Fund of the Triangle Community Foundation*

Golden LEAF Foundation Harrah's Cherokee Casino & Hotel* Hatteras Community Center Harris Regional Hospital/WestCare Health System Hanger Hall School for Girls Imani Enterprises, Conyers, Georgia Bob and Jeanie Ingram* Jackson County Airport Jackson County Recreational Center Knoxville Police Department, Knoxville, Tennessee Kostich and Associates LEARN NC Livingston's Photo Macon County Sheriff's Department MCNC Robert and Cama Merritt* MindSpring Consulting Inc. Mondo Publishing, New York, New York Morrow High School, Rex, Georgia Mount Tabor High School Nantahala Outdoor Center NASA Ames Research Center, Moffett Field, California NASA Educators Online Network (NEON), Washington, DC NASA Jet Propulsion Laboratory, Pasadena, California NASA Langley Research Center, Hampton, Virginia NASCAR Hall of Fame National Board for Professional Teaching Standards, Arlington, Virginia* National Oceanic and Atmospheric Administration's National Weather Service Ninth Grade Academy, Stockbridge, Georgia North Carolina Automobile Dealers Association Charitable Foundation* North Carolina Bookwatch North Carolina Coastal Federation North Carolina Council on Economic Education North Carolina Council on the Holocaust North Carolina Coastal Land Trust North Carolina Department of Administration North Carolina Department of Cultural Resources: State Historic Preservation Office North Carolina Department of Crime Control and Public Safety, Division of Emergency Management North Carolina Department of Environment and Natural Resources Division of Coastal Management, North Carolina Coastal Resources Commission **Division of Marine Fisheries** Division of Water Quality Division of Water Resources State Stormwater Management Program North Carolina Department of Public Instruction North Carolina Department of Transportation: Ferry Division North Carolina Sea Grant North Carolina State Board of Education North Carolina State Construction Office North Carolina Wildlife Resources Commission Northwood High School Ocracoke Civic and Business Association Ocracoke Island Airport Ocracoke School Ocracoke Seafood Company Michael and Elette Owen* Performance Instruction & Training, Pit Crew U Perry Learning Center, College Park, Georgia Petty Enterprises Pinehurst Resort

Pisgah Inn PPD Inc.* Progress Energy Foundation* Project SEED Public School Forum of North Carolina* Purpose Publishing Rachel E. Beaulieu Law Office PLLC* Random House Inc., New York, New York Red Horse Racing Scholastic Classroom and Library Group, New York Schwartz & Shaw PLLC* Shelby High School SkillSense Skylink Family and School Network* SMART Technologies Inc.* Southern High School State Employees' Credit Union State Farm Insurance* Surry Insurance* Swain West Elementary School Targacept TargaCare Fund (The Winston-Salem Foundation) T. C. Roberson High School Teacher Transformation Institute, Convers, Georgia Teacher's Workshop, Milledgeville, Georgia Tideland Electric Membership Corporation Tin Fulton Walker & Owen PLLC United States Coast Guard United States Fish and Wildlife Service United States Forest Service United States Navy Helicopter Sea Combat Squadron 2 Victory Junction Visiting International Faculty Wells Fargo, Milwaukee, Wisconsin Western Carolina Pulmonary and Sleep Consultants Western Region Education Service Alliance Wireless Generation* Will & Deni McIntvre Foundation Y. E. Smith Elementary School Z. Smith Reynolds Foundation

Museums, Libraries, and Parks

Asheville Art Museum Birmingham Civil Rights Institute, Birmingham, Alabama Blue Ridge Parkway Cape Hatteras Lighthouse Cape Hatteras National Seashore Cape Lookout National Seashore Charlotte Hawkins Brown Museum Chicamacomico Life-Saving Station Historic Site and Museum Coast Guard Station Hatteras Inlet Core Sound Waterfowl Museum and Heritage Center Cradle of Forestry in America Graveyard of the Atlantic Museum Great Smoky Mountains National Park Appalachian Highlands Science Learning Center Jockey's Ridge State Park Kituwah Mound Martin Luther King Jr. National Historic Site, Atlanta, Georgia Mountain Farm Museum Mount Mitchell State Park Museum of the Cherokee Indian National Park Service National Voting Rights Museum and Institute, Selma, Alabama North Carolina Museum of Natural Sciences Oconaluftee Indian Village Oconaluftee Visitors Center Ocracoke British Cemetery Ocracoke Lighthouse Ocracoke Preservation Society Museum Orangeburg County Library, Orangeburg, South Carolina Outer Banks History Center Outer Banks Visitor Center Pea Island National Wildlife Refuge Pisgah National Forest

Portsmouth Island National Seashore Rosa Parks Library and Museum, Montgomery, Alabama Sam Bass Gallery of Motorsports Art Southern Highland Craft Guild: Folk Art Center Southern Poverty Law Center, Montgomery, Alabama Springer's Point Preserve Thomas Wolfe Memorial State Historic Site United States Holocaust Memorial Museum, Washington, DC

Cultural Diversity and Awareness

AVID (Advancement Via Individual Determination) Central Europe Center for Research and Documentation, Silver Spring, Maryland Champions for Peace, Milwaukee, Wisconsin Eastern Band of Cherokee Folkmoot USA Hatteras Connection Hispanics in Philanthropy Lowndes County Interpretive Center, Montgomery, Alabama North Carolina Council on the Holocaust Revitalization of Traditional Cherokee Artisan Resources Teaching Tolerance, a Project of the Southern Poverty Law Center, Montgomery, Alabama

Religious Organizations

Adas Israel Congregation, Washington, DC Bethel Baptist Church, Birmingham, Alabama Brown Chapel Church, Selma, Alabama Cullowhee Baptist Church Dexter Avenue King Memorial Baptist Church, Montgomery, Alabama Greater Shiloh Missionary Baptist Church, Birmingham, Alabama Sixteenth Street Baptist Church, Birmingham, Alabama

Arts and Engagements

9th Wonder Asheville Playback Theater Balsam Range **Burrus Flightseeing Tours** Columbia Art Space Deepwater Theater Elizabeth Ellison Watercolors Frogtown Four Greg Gelb Band David Holt, High Windy Productions Inc. Laughing Eye Studio Looking Glass Productions Martin & Friends Molassas Creek Oricha Drums Pocosin Arts Gallerv Portsmouth Island ATV Excursions Portsmouth Island Boat Tours Qualla Arts and Crafts Mutual Inc. Ride the Wind Surf Shop Snyder Family Band The Circle Project The Schooner Windfall II Village Craftsman Kat Williams, Williams Entertainment Group

Historic and Environmental Preservation

Biltmore Estate Cobb Farm Cradle of Forestry Interpretive Association Edmund Pettus Bridge, Selma, Alabama Friends of Portsmouth Island Grassy Creek Preserve Judaculla Rock Tessentee Bottomland Preserve

From the mountains to the sea, advancing teaching as an art and a profession



NCCAT has been an indispensable part of my career as an educator. It has provided stimulating and thoughtprovoking sessions that renew my spirit and my desire to plan challenging lessons for my students. Particularly, my involvement with the Holocaust Education Program at NCCAT ignites my passion to help students understand that hate and intolerance are dangerous components of current society that have no place in our future. I have had the pleasure of studying at the United States Holocaust Memorial Museum with NCCAT, and I can honestly say that I am a better teacher and a better person for it.

-Chris Cutshall, North Buncombe Middle School, Weaverville

I have seen firsthand, both as a participant and as a presenter, the long-lasting benefits teachers receive from the kind of professional development that NCCAT offers. It is truly a unique approach and one that works better than anything I have encountered in my 33-year career as a teacher. After just one week at NCCAT three years ago, the information and excitement I experienced continue to expand our fourth-grade curriculum.

-Terry Leigh Deal, Evergreen Community Charter School, Asheville

NCCAT brings in professionals who guide teachers through intensive training that, in some cases, can alter a teacher's entire approach to the subject matter. The focus at NCCAT is on practicality—what can we bring back to our classrooms to make them more creative, project based, rigorous, and fascinating? How can you use what you learn at NCCAT in your classroom? It can be a true professional epiphany.

-Margaret (Greta) Moseley, Smith Middle School, Chapel Hill

The Beginning Teachers Program at NCCAT is a comprehensive induction program designed to retain teachers in their first years and beyond. The services NCCAT provides to beginning teachers are a valuable resource that the teachers of North Carolina cannot do without.

-Maryanne Ross, Graham Middle School, Graham



276 NCCAT Drive | PO Box 5121 | Cullowhee, NC 28723 | 828-293-5202 | www.nccat.org

100 copies of this public document were printed at a cost of \$211.03 or \$2.11 per copy.